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MEMORANDUM OF CONVERSATION

Rear Admiral H.C. Daniel  
Assistant Director, Naval Intelligence Division  
(31 July 1953)

1. Admiral Daniel emphasized the desirability that the intelligence function give more attention to the needs of planners and policy makers than appears to be the case at present.
2. Dr. Guthe's suggestion of making separate abstracts of ORR Reports was received very favorably. Admiral Daniel was of the opinion that such abstracts would be very useful at all echelons. The Division of Naval Intelligence often is called upon to make such digests of CIA and other reports.
3. The Admiral suggested that all intelligence reports should evaluate and state explicitly (insofar as possible) the reliability of the various estimates: should distinguish between firm knowledge and estimates based upon rather limited and uncertain information.
4. With regard to the longer, more detailed reports he thought that a full statement of the sources of the information, the basic assumption, and the methods of arriving at estimates should be included.
5. In an exploration of the ways in which ORR might further improve its services to other agencies of government, I asked Admiral Daniel for his view on the usefulness of a semiannual or quarterly summary of major economic developments in the Soviet Bloc. He said that he knew of no report, at the present time, that served this purpose and that such a summary undoubtedly would be highly useful both to intelligence officers and to planners in the Navy Department.
6. Admiral Daniel invited me to return in a few days to see Captain Allan Reed, Chief of the Estimates Section, Division of Naval Intelligence, and said that he might have some further suggestions at that time. He expressed an appreciation for ORR's interest in making a survey of consumer requirements.

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